CENTERS FOR INDEPENDENT LIVING
COMPLIANCE REVIEW REPORT

Disability Network West Michigan Center for Independent Living

Grant Award Number: 1803MIILCL

Muskegon, Michigan

REVIEW DATES:

Draft Report: August 15, 2020

CIL Response: September 11, 2020

Final Report: October 9, 2020
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I. PURPOSE OF THE ON-SITE MONITORING REVIEW

Sections 706(c) and 722 of the Rehabilitation Act of 1973, as amended (Rehabilitation Act) mandate that the Administration for Community Living (ACL) conduct reviews of centers for independent living (CILs) funded under Title VII, Part C, Section 722. The objectives of reviews are to:

- assess compliance with the requirements of Section 725(b) and (c)(3) of the Rehabilitation Act;
- study program operations, organizational structure, and administration of the CIL under Section 725(c)(1), (2), (5) and (6) of the Rehabilitation Act;
- review documentation sufficient to verify the accuracy of the information submitted in the most recent CIL Program Performance Report (PPR);
- verify that the CIL is managed in accordance with federal requirements;
- assess CIL conformance with its work plan, developed in accordance with Section 725(c)(4) of the Rehabilitation Act, conditions of the CIL’s approved application, and consistency with the State Plan for Independent Living (SPIL);
- identify areas of suggested or necessary improvements in the CIL’s programmatic and fiscal operation and provide technical assistance resources available on the local, state, regional and national level;
- identify areas of exemplary work, projects and coordination efforts and make this information available to the larger CIL community; and
- identify technical assistance to enhance CIL operations or to minimize or to eliminate problem areas.

II. METHODOLOGY

Disability Network West Michigan (DNWM) volunteered to participate in a pilot onsite review to help ACL test the Compliance and Outcome Monitoring Protocol (COMP). As an incentive to volunteer, ACL modified components of the COMP. Namely, DNWM received an initial onsite review report that included all observations and findings identified by the review process. DNWM was able to respond and resolve findings prior to ACL issuing a final public report. Brief statements identify the observations and findings addressed or resolved prior to issuing the final report. If applicable, unresolved findings are noted with required corrective action steps.

Participation in this review does not preclude additional oversight activities related to these findings. Future enforcement actions may include the recovery of funds, draw down restrictions, funds withholding, or grant terminations, pursuant to 45 CFR 1329.7(a).
The review of Disability Network West Michigan (DNWM) was conducted December 9–10, 2019 and reviewed activities provided from September 30, 2017 through September 29, 2018 (PY 181) with a focus on program and fiscal operations related to DNWM’s administration of Title VII, Part C funds. The review team conducted interviews with the center’s management, staff, consumers, and members of the board of directors. In addition to the interviews, program and financial documents were reviewed in accordance with the COMP, including written policies and procedures, a sample of consumer client information file (CIFs), and other documents that verified compliance with standards and indicators. CIFs were randomly selected for review. The review team conducted an exit conference at the conclusion of the review to provide initial feedback from the review.

Observations and recommendations presented below are suggestions that the grantee is not required to follow. Findings are violations of laws or regulations that must be addressed and require a Corrective Action Plan (CAP).

Review team participants included:

- Dr. Corinna Stiles, Director, Office of Independent Living Programs;
- David Wickstrom, Program Officer, Review Lead;
- Peter Nye, Program Officer;
- Damian Francis, ACL Fiscal Specialist;
- Dave Bulkowski, nonfederal reviewer

III. EXECUTIVE SUMMARY

The DNWM mission is to advocate, educate, empower, and provide resources for persons with disabilities and promote accessible communities. DNWM reports serving Lake, Newaygo, Mason, Oceana, and Muskegon counties. In PY2018, DNWM had a net operating budget of $890,477, of which $138,390 was Title VII, Part C funding. At the time of the review, DNWM has 18 full-time equivalent staff; of these staff members, six are considered decision makers. Twelve staff members—including four of the decision-making staff—are people who identify as having disabilities. DNWM has nine members of the Board of Directors, of whom seven identify as having significant disabilities.

In PY2018, DNWM served a total of 697 individuals with significant disabilities. One hundred eighty-eight of these individuals developed Independent Living Plans (ILPs), and 509 of these individuals waived their right to develop an ILP. The most commonly serviced disability categories were cognitive, physical, and multiple disabilities. DNWM provided the following core services—information and referral (1,177), independent living skills training (57), peer counseling (41), individual and systems advocacy (54), and transition services (for individuals in nursing homes and other institutions to transition to community-based living (21), for individuals who are at risk of institutionalization to remain in the community, and for youth who are not attending school to transition to post-secondary life) (29).

1 which is the same as federal fiscal year 2017, which has the grant number 1703MIILCL.
DNWM offers services in addition to core services that include:

- **Americans with Disabilities Act (ADA) Compliance Consultation and Education Service:** This program educates the general public about rights and responsibilities provided in the ADA. This program includes a certified ADA Coordinator available to the community as a fee-for-service activity. The ADA coordinator receives more than 100 hours of ADA training on physical accessibility, program accessibility, and the inclusion of persons with disabilities. The ADA Coordinator provides information and assistance to DNWM consumers and serves as coordinator of ADA Michigan (a state steering committee) and the local downtown advisory board. The ADA coordinator leads workshops on accessibility and advises local governments and businesses throughout the state promoting ADA compliance.

- **Transportation Voucher Program:** This program provides transportation vouchers for individuals with disabilities living in the CIL’s rural service area, where mass transit is unavailable. Drivers are chosen by the participants—either from the volunteers DNWM recruits or from individuals the participants recruit—and receive reimbursement for mileage. This program was funded by the Federal New Freedom Transportation Program and by local funding; this program has supported community integration and participation, employment opportunities, and increased access to health care.

**IV. OBSERVATIONS AND RECOMMENDATIONS**
Observations and recommendations strengthen CIL operations and performance. Because observations are not compliance issues, a grantee is not required to accept the recommendations.

ACL offered observations and recommendations in the following issue areas:

1. Accessibility of office space; and
2. Board of Director term limits.

DNWM provided thorough responses to both observations.

**V. FINDINGS AND CORRECTIVE ACTIONS**
During its review activities, ACL identified compliance findings in the following issue areas:

1. Consumer Information Files and Independent Living Plans, and
2. Personnel files.

DNWM provided ACL thorough responses, and ACL has determined the findings resolved. To ensure ongoing compliance, ACL will review implementation of the corrective action steps no later than December 30, 2020.
Appendix: LEGAL REQUIREMENTS
This Appendix contains the full text of each legal requirement cited in Section VI of this report.

29 U.S.C. § 706(c)

ONSITE COMPLIANCE REVIEWS.—
(1) The Administrator shall annually conduct onsite compliance reviews of at least 15 percent of the centers for independent living that receive funds under section 722 and shall periodically conduct such a review of each such center . . . .
(2) QUALIFICATIONS OF EMPLOYEES CONDUCTING REVIEWS.—The Administrator shall—
(A) to the maximum extent practicable, carry out a review described in paragraph (1) by using employees of the Department of Health and Human Services who are knowledgeable about the provision of independent living services;
(B) ensure that the employee of the Department of Health and Human Services with responsibility for supervising such a review shall have such knowledge; and
(C) ensure that at least one member of a team conducting such a review shall be an individual who—
(i) is not a government employee; and
(ii) has experience in the operation of centers for independent living.

29 U.S.C. § 722(b)(g)(1)

IN GENERAL.—The Administrator shall periodically review each center receiving funds under this section to determine whether such center is in compliance with the standards and assurances set forth in section 725. If the Administrator determines that any center receiving funds under this section is not in compliance with the standards and assurances set forth in section 725, the Administrator shall immediately notify such center that it is out of compliance.

29 U.S.C. § 725(b)(3)

INDEPENDENT LIVING GOALS.—The center shall facilitate the development and achievement of independent living goals selected by individuals with significant disabilities who seek such assistance by the center.

29 U.S.C. § 725(c)(1–6)
ASSURANCES.—The eligible agency shall provide at such time and in such manner as the Administrator may require, such satisfactory assurances as the Administrator may require, including assurances that—
(1) the applicant is an eligible agency
(2) the center will be designed and operated within local communities by individuals with disabilities, including an assurance that the center will have a Board that is the principal governing body of the center and a majority of which shall be composed of individuals with significant disabilities;
(3) the applicant will comply with the standards set forth in subsection (b)
(4) the applicant will establish clear priorities through annual and 3-year program and financial planning objectives for the center, including overall goals or a mission for the center, a work plan for achieving the goals or mission, specific objectives, service priorities, and types of services to be
provided, and a description that shall demonstrate how the proposed activities of the applicant are consistent with the most recent 3-year State plan under section 704;

(5) the applicant will use sound organizational and personnel assignment practices, including taking affirmative action to employ and advance in employment qualified individuals with significant disabilities on the same terms and conditions required with respect to the employment of individuals with disabilities under section 503;

(6) the applicant will ensure that the majority of the staff, and individuals in decisionmaking positions, of the applicant are individuals with disabilities.

29 U.S.C. § 725(c)(8)

(8) the applicant will conduct annual self-evaluations, prepare an annual report, and maintain records adequate to measure performance with respect to the standards, containing information regarding, at a minimum—

(A) the extent to which the center is in compliance with the standards;

(B) the number and types of individuals with significant disabilities receiving services through the center;

(C) the types of services provided through the center and the number of individuals with significant disabilities receiving each type of service;

(D) the sources and amounts of funding for the operation of the center;

(E) the number of individuals with significant disabilities who are employed by, and the number who are in management and decisionmaking positions in, the center; and

(F) a comparison, when appropriate, of the activities of the center in prior years with the activities of the center in the most recent year;

45 CFR § 75.303(a–c)

(a) Establish and maintain effective internal control over the Federal award that provides reasonable assurance that the non-Federal entity is managing the Federal award in compliance with Federal statutes, regulations, and the terms and conditions of the Federal award. These internal controls should be in compliance with guidance in “Standards for Internal Control in the Federal Government,” issued by the Comptroller General of the United States or the “Internal Control Integrated Framework,” issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO).

(b) Comply with Federal statutes, regulations, and the terms and conditions of the Federal awards.

(c) Evaluate and monitor the non-Federal entity’s compliance with statutes, regulations and the terms and conditions of Federal awards.

45 CFR § 75.342

(a) Monitoring by the non-Federal entity. . . . The non-Federal entity must monitor its activities under Federal awards to assure compliance with applicable Federal requirements . . . . Monitoring by the non-Federal entity must cover each program, function or activity.

(b) Non-construction performance reports. . . .

(1) The non-Federal entity must submit performance reports at the interval required by the HHS awarding agency . . . to best inform improvements in program outcomes and productivity. Intervals must be no less frequent than annually . . . .

45 CFR § 75.361
Financial records, supporting documents, statistical records, and all other non-Federal entity records pertinent to a Federal award must be retained for a period of three years from the date of submission of the final expenditure report.